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Consolidated Financial Results for the Nine Months Ended December 31, 2025 [Japanese GAAP]

February 12, 2026

Company name: HAZAMA ANDO CORPORATION
Stock exchange listing: Tokyo Stock Exchange
Code number: 1719
URL: https://www.ad-hzm.co.jp/
Representative: Kazuhiko Kuniya, Representative Director and President
Contact: Koji Saito, Corporate Communication Department General Manager
Phone: +81-3-3575-6094
Scheduled date of commencing dividend payments: －
Availability of supplementary briefing material on financial results: No
Schedule of financial results briefing session: No

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025 (April 1, 2025 to December 31, 2025)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Nine months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
December 31, 2025	311,043	5.1	20,634	7.6	19,922	4.7	14,424	(4.4)
December 31, 2024	295,884	5.7	19,180	93.5	19,035	95.0	15,092	131.9

(Note) Comprehensive income: Nine months ended December 31, 2025: ¥29,205 million [55.6%]
Nine months ended December 31, 2024: ¥18,763 million [113.9%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	91.99	―
December 31, 2024	96.33	―

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of December 31, 2025	377,458	188,676	49.7
As of March 31, 2025	371,974	172,183	46.0

(Reference) Equity: As of December 31, 2025: ¥187,698 million
As of March 31, 2025: ¥171,206 million

2. Dividends

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	30.00	—	40.00	70.00
Fiscal year ending March 31, 2026	—	40.00	—		
Fiscal year ending March 31, 2026 (Forecast)				40.00	80.00

(Note) Revision to the forecast for dividends announced most recently: No

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2026 (April 1, 2025 to March 31, 2026)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	435,000	2.3	29,700	(15.7)	29,000	(14.8)	20,300	(23.2)	129.45

(Note) Revision to the financial results forecast announced most recently: Yes
For details, please see "(3) Explanation of Future Forecast Information Such as Consolidated Financial Results Forecasts" under "1. Overview of Operating Results, etc." on page 3 of the attachments.

*** Notes:**

(1) Significant changes in scope of consolidation during the nine months ended December 31, 2025: No

(2) Accounting policies adopted specially for the preparation of quarterly consolidated financial statements: Yes
(Note) For details, please see "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes to Quarterly Consolidated Financial Statements (Notes on accounting policies specific to the preparation of quarterly consolidated financial statements)" on page 8 of the attachments.

(3) Changes in accounting policies, changes in accounting estimates and retrospective restatement
1) Changes in accounting policies due to the revision of accounting standards: No
2) Changes in accounting policies other than 1) above: No
3) Changes in accounting estimates: No
4) Retrospective restatement: No

(4) Total number of issued shares (common shares)
1) Total number of issued shares at the end of the period (including treasury shares):
December 31, 2025: 181,021,197 shares
March 31, 2025: 181,021,197 shares
2) Total number of treasury shares at the end of the period:
December 31, 2025: 24,157,850 shares
March 31, 2025: 24,255,409 shares
3) Average number of shares during the period:
Nine months ended December 31, 2025: 156,803,030 shares
Nine months ended December 31, 2024: 156,685,350 shares
1,237,029 shares held by the management board incentive plan trust and 2,011,185 shares held by the employee stock ownership plan trust are included in the total number of treasury shares at the end of the period, and the average number of shares during the period is calculated and stated taking into account the shares held by the trusts.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: No

* Explanation of the proper use of financial results forecast and other notes

(1) The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable. Actual results may differ significantly due to a wide range of factors. For assumptions used in forecasting operating results and points to consider in utilizing such forecasts, please see "(3) Explanation of Future Forecast Information Such as Consolidated Financial Results Forecasts" under "1. Overview of Operating Results, etc." on page 3 of the attachments.

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1. Overview of Operating Results, etc.

(1) Summary of consolidated operating results for the first nine months under review

During the first nine months under review, the Japanese economy remained on a moderate recovery trend as the employment and income environment continued to improve.

Going forward, while a recovery is expected to continue, we must monitor downside risks such as future price trends and developments in U.S. trade policy. In addition, we still need to pay close attention to the impact of fluctuations in financial and capital markets, among other factors.

In the construction industry, both government construction investment and private construction investment remained firm. But it remains imperative to closely monitor developments, particularly with regard to material prices, labor costs and other related matters.

Under these circumstances, the Group's performance for the first nine months under review was as follows. Net sales were ¥311.0 billion (up 5.1% from ¥295.8 billion in the same period of the previous fiscal year), operating profit was ¥20.6 billion (up 7.6% from ¥19.1 billion in the same period of the previous fiscal year), ordinary profit was ¥19.9 billion (up 4.7% from ¥19.0 billion in the same period of the previous fiscal year), and profit attributable to owners of parent came to ¥14.4 billion (down 4.4% from ¥15.0 billion in the same period of the previous fiscal year).

Segment results are described as follows:

(Civil engineering business)

Orders received amounted to ¥58.6 billion (down 22.8% year on year), net sales of completed construction contracts were ¥100.0 billion (up 6.0% year on year) and operating profit came to ¥10.3 billion (up 1.1% year on year).

(Building construction business)

Orders received amounted to ¥286.6 billion (up 25.2% year on year), net sales of completed construction contracts were ¥185.9 billion (up 2.6% year on year) and operating profit came to ¥15.4 billion (up 11.1% year on year).

(Group business)

Net sales were ¥18.2 billion (up 13.2% year on year) and operating profit came to ¥0.9 billion (up 96.0% year on year).

(Other)

Net sales were ¥6.9 billion (up 63.7% year on year) and operating profit came to ¥0.5 billion (up 78.9% year on year).

(2) Overview of consolidated financial position for the first nine months under review

In assets, mainly investment securities increased, and in liabilities, mainly accounts payable for construction contracts and other decreased. As a result, total assets at the end of the third quarter under review increased by ¥5.4 billion from the end of previous fiscal year to ¥377.4 billion, and liabilities fell ¥11.0 billion from the end of previous fiscal year to ¥188.7 billion. Net assets grew ¥16.4 billion from the end of the previous fiscal year to ¥188.6 billion, mainly due to an increase in valuation difference on available-for-sale securities, and the equity ratio increased by 3.7 percentage points from the end of the previous fiscal year to 49.7%.

(3) Explanation of Future Forecast Information Such as Consolidated Financial Results Forecasts

The Company has revised its financial forecasts for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026), previously released on May 14, 2025, in light of recent performance trends. Brief details are provided as follows.

1. Fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

Revised consolidated results forecast (Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share (Yen)
Previously announced forecast (A)	441,000	27,100	26,500	18,000	114.82
Revised forecast (B)	435,000	29,700	29,000	20,300	129.45
Difference (B - A)	(6,000)	2,600	2,500	2,300	
Percentage change (%)	(1.4)	9.6	9.4	12.8	
[Reference] Results for the previous fiscal year	425,160	35,243	34,053	26,444	168.75

2. Fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

Revised non-consolidated results forecast (Millions of yen)

	Net sales	Operating profit	Ordinary profit	Net profit	Basic earnings per share (Yen)
Previously announced forecast (A)	397,000	26,000	25,500	17,500	111.63
Revised forecast (B)	408,000	28,600	28,300	20,100	128.17
Difference (B - A)	11,000	2,600	2,800	2,600	
Percentage change (%)	2.8	10.0	11.0	14.9	
[Reference] Results for the previous fiscal year	399,926	33,973	33,141	25,776	164.49

3. Reasons for the above financial forecast revisions

1) Reasons for the revision of the non-consolidated results forecast

Net sales are expected to be slightly higher than the previous forecast, as construction is generally progressing smoothly.

On the profit front, operating profit, ordinary profit, and net profit are expected to exceed the previous forecast, mainly due to greater-than-expected gross profit on completed construction contracts as a result of improved profitability of building construction projects.

In addition, the construction gross profit margin is projected to come in at 14.1% (civil engineering: 16.3%; building construction: 12.9%).

2) Reasons for the revision of the consolidated results forecast

As for sales, the sales of the consolidated subsidiaries are expected to be lower than the previous forecast.

On the profit front, the Company has revised the consolidated results forecasts largely in line with revisions to non-consolidated results forecasts.

4. Other

As of the end of the fiscal year ended March 31, 2024, the Company expects additional costs of approximately 6.2 billion yen arising from repair and other expenses in relation to the incident (the “incident”) occurring during foundation work for the steel guard wall (south side foundation and north side foundation) for works of seawall in power plant being undertaken in Tokai Village, Ibaraki Prefecture, by a joint venture with the Company as the representative.

The Company is still discussing the repair plan for the incident with the contractee and other concerned parties to the construction work, and the Company will continue to take appropriate measures responsibly as a constructor.

If, after determining the repair plan and other matters, it becomes clear that there will be a significant impact on the financial results, the Company will disclose this information in a timely and appropriate manner.

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheets

(Million yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	57,294	45,928
Notes receivable, accounts receivable from completed construction contracts and other	214,186	207,491
Costs on construction contracts in progress	3,583	3,661
Other inventories	4,686	5,398
Other	8,319	14,822
Allowance for doubtful accounts	(257)	(249)
Total current assets	287,813	277,052
Non-current assets		
Property, plant and equipment		
Land	15,620	15,644
Other, net	19,820	18,945
Total property, plant and equipment	35,440	34,590
Intangible assets	1,772	1,728
Investments and other assets		
Investment securities	28,048	48,185
Deferred tax assets	5,809	626
Other	13,089	15,276
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	46,947	64,087
Total non-current assets	84,160	100,406
Total assets	371,974	377,458

(Million yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Accounts payable for construction contracts and other	58,138	44,747
Short-term borrowings	20,982	45,416
Advances received on construction contracts in progress	35,333	33,908
Deposits received	47,461	38,386
Provision for warranties for completed construction	2,266	2,109
Provision for bonuses	3,585	974
Provision for loss on construction contracts	966	520
Other	17,739	7,065
Total current liabilities	186,473	173,129
Non-current liabilities		
Long-term borrowings	6,916	8,192
Deferred tax liabilities	—	638
Retirement benefit liability	3,338	2,994
Provision for management board incentive plan trust	383	564
Provision for employee stock ownership plan trust	1,228	1,531
Other	1,448	1,730
Total non-current liabilities	13,316	15,652
Total liabilities	199,790	188,782
Net assets		
Shareholders' equity		
Share capital	17,006	17,006
Capital surplus	17,678	17,678
Retained earnings	145,412	147,028
Treasury shares	(21,455)	(21,355)
Total shareholders' equity	158,641	160,357
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,788	20,446
Deferred gains or losses on hedges	2,996	4,347
Foreign currency translation adjustment	398	365
Remeasurements of defined benefit plans	2,383	2,182
Total accumulated other comprehensive income	12,565	27,341
Non-controlling interests	976	978
Total net assets	172,183	188,676
Total liabilities and net assets	371,974	377,458

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

(Quarterly Consolidated Statements of Income)

(Nine Months Ended December 31)

(Million yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales		
Net sales of completed construction contracts	278,335	289,529
Net sales in other businesses	17,549	21,514
Total net sales	295,884	311,043
Cost of sales		
Cost of sales of completed construction contracts	242,651	248,783
Cost of sales in other businesses	15,675	18,987
Total cost of sales	258,326	267,771
Gross profit		
Gross profit on completed construction contracts	35,683	40,745
Gross profit - other business	1,874	2,526
Total gross profit	37,557	43,272
Selling, general and administrative expenses	18,376	22,637
Operating profit	19,180	20,634
Non-operating income		
Dividend income	384	428
Foreign exchange gains	156	—
Compensation for forced relocation	—	189
Other	680	283
Total non-operating income	1,221	901
Non-operating expenses		
Interest expenses	332	447
Share of loss of entities accounted for using equity method	86	322
Commission expenses	358	422
Foreign exchange losses	—	152
Other	589	267
Total non-operating expenses	1,367	1,613
Ordinary profit	19,035	19,922
Extraordinary income		
Gain on sale of non-current assets	330	116
Subsidy income	—	31
Gain on sale of investment securities	2,537	1,122
Total extraordinary income	2,867	1,269
Extraordinary losses		
Loss on tax purpose reduction entry of non-current assets	—	31
Loss on retirement of non-current assets	45	34
Loss on litigation	12	1
Total extraordinary losses	57	66
Profit before income taxes	21,844	21,125
Income taxes	6,758	6,691
Profit	15,086	14,434
Profit (loss) attributable to non-controlling interests	(6)	9
Profit attributable to owners of parent	15,092	14,424

(Quarterly Consolidated Statements of Comprehensive Income)

(Nine Months Ended December 31)

(Million yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	15,086	14,434
Other comprehensive income		
Valuation difference on available-for-sale securities	2,677	13,658
Foreign currency translation adjustment	112	(36)
Remeasurements of defined benefit plans	(183)	(201)
Share of other comprehensive income of entities accounted for using equity method	1,070	1,350
Total other comprehensive income	3,677	14,771
Comprehensive income	18,763	29,205
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	18,713	29,200
Comprehensive income attributable to non-controlling interests	50	5

(3) Notes to Quarterly Consolidated Financial Statements

(Notes on accounting policies specific to the preparation of quarterly consolidated financial statements)

(Calculation of tax expenses)

Tax expenses are calculated by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year containing the third quarter under review and multiplying profit before income taxes by this estimated effective tax rate.

However, if the calculation using the estimated effective tax rate brings about an extremely unreasonable result, the statutory effective tax rate is adopted.

(Additional information)

(Performance-linked stock compensation plan)

The Company has introduced a performance-linked stock compensation plan for board directors and executive officers and an employee stock ownership plan trust for employees as a performance-linked stock compensation plan.

1 Performance-linked stock compensation plan for board directors and executive officers

(1) Transaction summary

In FY2016, the Company introduced a performance-linked stock compensation plan (the "Plan") as an incentive plan for its board directors and executive officers (excluding a board director who is an audit and supervisory committee member, external board directors, and domestic non-residents; hereinafter collectively referred to as "the Board Directors, etc."). The Plan is highly transparent and objective and is closely linked with the Company's performance, with the aim of increasing awareness of the importance of helping to enhance the corporate value and performance of the Company over the medium to long term.

Specifically, the Plan adopts a mechanism called the Board Incentive Plan (BIP) Trust ("BIP Trust") where the Company's shares acquired through the BIP Trust and cash equivalent to the value of the Company's shares upon conversion are provided to the Board Directors, etc. according to their titles and the level of achievement of performance targets, etc.

(2) The Company's stock in the Trust

The Company's shares remaining in the Trust are recorded as treasury shares under net assets based on the book value in the Trust (excluding ancillary expenses). The book value and the number of these treasury shares in the Trust were ¥1,210 million and 1,255,055 shares, respectively, at the end of previous consolidated fiscal year, while they were ¥1,193 million and 1,237,029 shares, respectively, at the end of the third quarter under review.

2 Employee stock ownership plan trust

(1) Transaction summary

In FY2022, the Company introduced an Employee Stock Ownership Plan Trust ("ESOP Trust") as an incentive plan for its employees (the "Employees"). The ESOP Trust is an incentive plan intended to improve treatment of Employees and raise their awareness about the Company's performance over the medium to long term and its stock price, thereby further promoting business operations aimed at the sustainable improvement of corporate value. At the same time, it is designed to strengthen the linkage with the development and achievement of the Company's future management personnel and the development of the Company and its corporate value.

Specifically, the Company's shares acquired through the ESOP Trust and cash equivalent to the value of the Company's shares upon conversion are provided to the beneficiaries, who are the Employees meeting certain requirements, according to their working status and performance targets achieved during the trust period.

(2) The Company's stock in the Trust

The Company's shares remaining in the Trust are recorded as treasury shares under net assets based on the book value in the Trust (excluding ancillary expenses). The book value and the number of these treasury shares in the Trust were ¥2,203 million and 2,092,177 shares, respectively, at the end of previous consolidated fiscal year, while they were ¥2,117 million and 2,011,185 shares, respectively, at the end of the third quarter under review.

(Notes on Segment information, etc.)

[Segment information]

Previous first nine months (April 1, 2024, to December 31, 2024)

1 Information on net sales and profit or loss by reportable segment

(Million yen)

	Reportable segments				Other, net (Note 1.)	Total	Reconciliation (Note 2.)	Amount recorded on the quarterly consolidated statements of income (Note 3.)
	Civil Engineering Business	Building Construction Business	Group Business	Total				
Net sales								
External customers	94,371	181,209	16,080	291,661	4,222	295,884	-	295,884
Intersegment	-	-	38,567	38,567	8	38,575	(38,575)	-
Total	94,371	181,209	54,647	330,228	4,231	334,460	(38,575)	295,884
Segment profit	10,264	13,887	475	24,627	327	24,955	(5,774)	19,180

(Notes) 1. The “Other” segment consists of operations not attributed to “Reportable segments” and includes research, commissioned operations and other activities.

2. Reconciliation of segment profit amounting to ¥(5,774) million includes ¥(13) million in intersegment eliminations and others, and ¥(5,761) million in corporate expenses which are not allocated to any reportable segment. Corporate expenses are mainly general and administrative expenses, which are not attributed to reportable segments.

3. Segment profit is adjusted with operating profit of the quarterly consolidated statements of income.

2 Information on impairment loss on fixed assets or goodwill, etc. by reportable segment

Not applicable.

First nine months under review (April 1, 2025, to December 31, 2025)

1 Information on net sales and profit or loss by reportable segment

(Million yen)

	Reportable segments				Other, net (Note 1.)	Total	Reconciliation (Note 2.)	Amount recorded on the quarterly consolidated statements of income (Note 3.)
	Civil Engineering Business	Building Construction Business	Group Business	Total				
Net sales								
External customers	100,017	185,909	18,205	304,131	6,912	311,043	-	311,043
Intersegment	-	-	46,391	46,391	8	46,399	(46,399)	-
Total	100,017	185,909	64,596	350,522	6,920	357,443	(46,399)	311,043
Segment profit	10,381	15,427	931	26,739	586	27,325	(6,691)	20,634

(Notes) 1. The “Other” segment consists of operations not attributed to “Reportable segments” and includes research, commissioned operations and other activities.

2. Reconciliation of segment profit amounting to ¥(6,691) million includes ¥(8) million in intersegment eliminations and others, and ¥(6,683) million in corporate expenses that are not allocated to any reportable segment. Corporate expenses are mainly general and administrative expenses, which are not attributed to reportable segments.

3. Segment profit is adjusted with operating profit of the quarterly consolidated statements of income.

2 Information on impairment loss on fixed assets or goodwill, etc. by reportable segment

Not applicable.

(Notes on substantial changes in the amount of shareholders' equity)

Not applicable.

(Notes on going concern assumption)

Not applicable.

(Notes on Consolidated Statements of Cash Flows)

Quarterly Consolidated Statements of Cash Flows have not been prepared for the first nine months under review. Depreciation (including amortization related to intangible assets) for the first nine months is as follows.

	Previous first nine months (April 1, 2024, to December 31, 2024)	First nine months under review (April 1, 2025, to December 31, 2025)
Depreciation	2,462 Million yen	2,713 Million yen

(Notes on Significant Subsequent Events)

(Business combination through acquisition)

The meeting of the Company's Board of Directors held on November 7, 2025 resolved to acquire the shares of QXY Resources Pte. Ltd., a Singapore-based general construction company specializing in construction refurbishment, and two other companies to create subsidiaries. A share purchase agreement was concluded on November 20, 2025, and the share acquisition was implemented on January 5, 2026.

1 Overview of business combination

(1) Name and business description of the acquired company

Name of acquired company QXY Resources Pte. Ltd. and two other companies

Business description Building Construction N.E.C.

(2) Main reason for the business combination

The Group formulated Medium-Term Management Plan 2025 in May 2023 and has been implementing various measures to "Increase corporate value" and "Enhance the Company's appeal." As part of this, in the Overseas Business, with a focus on business stability, the Group has been working to strengthen business foundations and systems in order to achieve future growth.

QXY Resources Pte. Ltd. is a Singapore-based construction company with an extensive track record and a strong competitive advantage in the refurbishment construction field. Based on its vision of "Leading a new era of urban renewal focused on sustainability by unlocking value of the built environment for tomorrow," QXY Resources has undertaken many refurbishment projects in diverse sectors, including offices, commercial facilities, and educational facilities, winning high recognition as a highly reliable company in the Singapore construction industry.

This share acquisition is implemented with the aim of long-term business growth in Southeast Asia, a priority area for the Company's Overseas Business under the policy of the abovementioned Medium-Term Management Plan. The Company will continue strengthening the earnings base of the entire Group and working for the sustainable increase of corporate value.

(3) Date of the business combination

January 5, 2026

(4) Legal form of the business combination

Creation of subsidiaries through acquisition of shares

(5) Name of the company after the business combination

Unchanged

(6) Ratio of voting rights acquired

100.0%

(7) Main grounds for determining the acquirer

The Company acquired 100% of voting rights through the acquisition of shares for a cash consideration.

3. (Reference) Quarterly Non-Consolidated Financial Statements

(1) Quarterly Non-Consolidated Balance Sheets

(Million yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	42,932	30,172
Notes receivable, accounts receivable from completed construction contracts and other	211,180	206,305
Costs on construction contracts in progress	3,422	3,323
Other inventories	2,455	2,808
Other	7,798	14,751
Allowance for doubtful accounts	(255)	(249)
Total current assets	267,533	257,110
Non-current assets		
Property, plant and equipment		
Land	13,216	13,241
Other, net	16,190	15,112
Total property, plant and equipment	29,406	28,353
Intangible assets	1,544	1,511
Investments and other assets		
Investment securities	30,444	50,567
Deferred tax assets	6,112	121
Other	11,492	12,683
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	48,046	63,368
Total non-current assets	78,997	93,233
Total assets	346,531	350,343

(Million yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Accounts payable for construction contracts and other	57,065	44,704
Short-term borrowings	20,936	45,371
Advances received on construction contracts in progress	33,980	31,366
Deposits received	45,220	36,070
Provision for warranties for completed construction	2,265	2,108
Provision for bonuses	3,425	913
Provision for loss on construction contracts	960	516
Other	15,470	5,093
Total current liabilities	179,324	166,142
Non-current liabilities		
Long-term borrowings	6,748	8,057
Provisions for retirement benefits	4,194	3,657
Provision for management board incentive plan trust	383	564
Provision for employee stock ownership plan trust	1,228	1,531
Other	1,454	1,729
Total non-current liabilities	14,010	15,540
Total liabilities	193,335	181,683
Net assets		
Shareholders' equity		
Share capital	17,006	17,006
Capital surplus	17,743	17,743
Retained earnings	133,144	134,859
Treasury shares	(21,455)	(21,355)
Total shareholders' equity	146,438	148,253
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	6,757	20,407
Total valuation and translation adjustments	6,757	20,407
Total net assets	153,195	168,660
Total liabilities and net assets	346,531	350,343

(2) Quarterly Non-Consolidated Statements of Income

(Nine Months Ended December 31)

(Million yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales		
Net sales of completed construction contracts	275,844	287,682
Net sales in other businesses	4,231	6,920
Total net sales	280,076	294,603
Cost of sales		
Cost of sales of completed construction contracts	240,532	247,323
Cost of sales in other businesses	3,865	6,257
Total cost of sales	244,397	253,580
Gross profit		
Gross profit on completed construction contracts	35,312	40,359
Gross profit - other business	365	663
Total gross profit	35,678	41,022
Selling, general and administrative expenses	16,934	20,994
Operating profit	18,743	20,027
Non-operating income	1,344	1,002
Non-operating expenses	1,259	1,284
Ordinary profit	18,828	19,745
Extraordinary income	2,537	1,269
Extraordinary losses	54	64
Profit before income taxes	21,310	20,950
Income taxes	6,413	6,426
Profit	14,897	14,523

(Note) Quarterly non-consolidated financial statements are prepared in accordance with the Regulation on Terminology, Forms, and Preparation Methods of Financial Statements and are stated pursuant to the Ordinance for Enforcement of the Construction Business Act. However, categorization of items is condensed in part.

4. Supplementary Information

(1) Results for the nine months ended December 31, 2025 and forecasts for full year

1. Non-consolidated

(Unit: Million yen. Rounded down to the unit)

Items		Results for the nine months ended December 31, 2024	Results for the nine months ended December 31, 2025	Results for the fiscal year ended March 31, 2025	Forecasts for the fiscal year ending March 31, 2026	
					Previous forecast (announced in May 2025)	Revised forecast
Orders received	Civil engineering	75,950	58,629	129,941	125,000	125,000
	Building construction	228,967	286,682	297,672	300,000	380,000
	Total orders received	304,917	345,311	427,614	425,000	505,000
Net sales of completed construction contracts	Civil engineering	94,592	101,786	131,261	130,000	139,000
	Building construction	181,252	185,895	261,419	260,000	260,000
	Total net sales of completed construction contracts	275,844	287,682	392,680	390,000	399,000
Gross profit on completed construction contracts	Civil engineering	14,029 [14.8%]	16,266 [16.0%]	19,724 [15.0%]	22,300 [17.2%]	22,700 [16.3%]
	Building construction	21,283 [11.7%]	24,092 [13.0%]	37,272 [14.3%]	30,700 [11.8%]	33,500 [12.9%]
	Total gross profit on completed construction contracts	35,312 [12.8%]	40,359 [14.0%]	56,996 [14.5%]	53,000 [13.6%]	56,200 [14.1%]

Gross sales	**280,076**	**294,603**	**399,926**	**397,000**	**408,000**
Gross profit	35,678 [12.7%]	41,022 [13.9%]	57,727 [14.4%]	53,700 [13.5%]	57,000 [14.0%]
Selling, general and administrative expenses	16,934	20,994	23,754	27,700	28,400
Operating profit	**18,743** [6.7%]	**20,027** [6.8%]	**33,973** [8.5%]	**26,000** [6.5%]	**28,600** [7.0%]
Non-operating income/expenses [Interest income/expenses]	84 [280]	(282) [181]	(831) [338]	(500) [150]	(300) [280]
Ordinary profit	**18,828** [6.7%]	**19,745** [6.7%]	**33,141** [8.3%]	**25,500** [6.4%]	**28,300** [6.9%]
Extraordinary income/losses	2,482	1,204	3,910	—	900
Profit before income taxes	21,310 [7.6%]	20,950 [7.1%]	37,051 [9.3%]	25,500 [6.4%]	29,200 [7.2%]
Tax expenses	6,413	6,426	11,275	8,000	9,100
Profit	**14,897** [5.3%]	**14,523** [4.9%]	**25,776** [6.4%]	**17,500** [4.4%]	**20,100** [4.9%]

2. Consolidated

(Unit: Million yen. Rounded down to the unit)

Items	Results for the nine months ended December 31, 2024	Results for the nine months ended December 31, 2025	Results for the fiscal year ended March 31, 2025	Forecasts for the fiscal year ending March 31, 2026	
				Previous forecast (announced in May 2025)	Revised forecast
Gross sales	**295,884**	**311,043**	**425,160**	**441,000**	**435,000**
Selling, general and administrative expenses	18,376	22,637	25,718	29,700	30,800
Operating profit	**19,180** [6.5%]	**20,634** [6.6%]	**35,243** [8.3%]	**27,100** [6.1%]	**29,700** [6.8%]
Ordinary profit	**19,035** [6.4%]	**19,922** [6.4%]	**34,053** [8.0%]	**26,500** [6.0%]	**29,000** [6.7%]
Profit attributable to owners of parent	**15,092** [5.1%]	**14,424** [4.6%]	**26,444** [6.2%]	**18,000** [4.1%]	**20,300** [4.7%]

(2) Non-consolidated orders received, net sales, and backlog

(Orders received for the construction business) (Unit: Million yen, %)

Category		For the nine months ended December 31, 2024		For the nine months ended December 31, 2025		Increase/decrease		Results for the fiscal year ended March 31, 2025	
		Amount	%	Amount	%	Amount	% change	Amount	%
Domestic civil engineering	Government sector	61,099	[83.4]	35,486	[60.6]	(25,613)	(41.9)	81,482	[67.2]
	Private sector	12,204	[16.6]	23,055	[39.4]	10,850	88.9	39,837	[32.8]
	Total	73,304	24.0	58,541	17.0	(14,762)	(20.1)	121,320	28.4
Domestic building construction	Government sector	30,067	[14.3]	7,902	[2.9]	(22,164)	(73.7)	39,223	[14.1]
	Private sector	180,026	[85.7]	267,560	[97.1]	87,534	48.6	238,586	[85.9]
	Total	210,093	68.9	275,462	79.8	65,369	31.1	277,810	65.0
Domestic	Government sector	91,166	[32.2]	43,388	[13.0]	(47,778)	(52.4)	120,706	[30.2]
	Private sector	192,230	[67.8]	290,615	[87.0]	98,385	51.2	278,424	[69.8]
	Total	283,397	92.9	334,004	96.7	50,606	17.9	399,131	93.3
Overseas	Civil engineering	2,645	[12.3]	87	[0.8]	(2,558)	(96.7)	8,620	[30.3]
	Building construction	18,873	[87.7]	11,219	[99.2]	(7,654)	(40.6)	19,862	[69.7]
	Total	21,519	7.1	11,307	3.3	(10,212)	(47.5)	28,483	6.7
Sum total	Civil engineering	75,950	[24.9]	58,629	[17.0]	(17,320)	(22.8)	129,941	[30.4]
	Building construction	228,967	[75.1]	286,682	[83.0]	57,715	25.2	297,672	[69.6]
	Total	304,917	100.0	345,311	100.0	40,394	13.2	427,614	100.0

(Net sales for the construction business) (Unit: Million yen, %)

Category		For the nine months ended December 31, 2024		For the nine months ended December 31, 2025		Increase/decrease		Results for the fiscal year ended March 31, 2025	
		Amount	%	Amount	%	Amount	% change	Amount	%
Domestic civil engineering	Government sector	59,111	[65.7]	67,044	[67.8]	7,933	13.4	81,606	[65.1]
	Private sector	30,879	[34.3]	31,844	[32.2]	965	3.1	43,760	[34.9]
	Total	89,990	32.6	98,889	34.4	8,898	9.9	125,366	31.9
Domestic building construction	Government sector	34,473	[21.5]	27,273	[16.0]	(7,200)	(20.9)	52,028	[22.1]
	Private sector	126,014	[78.5]	142,765	[84.0]	16,751	13.3	183,565	[77.9]
	Total	160,488	58.2	170,039	59.1	9,550	6.0	235,594	60.0
Domestic	Government sector	93,585	[37.4]	94,318	[35.1]	732	0.8	133,635	[37.0]
	Private sector	156,893	[62.6]	174,609	[64.9]	17,716	11.3	227,326	[63.0]
	Total	250,479	90.8	268,928	93.5	18,449	7.4	360,961	91.9
Overseas	Civil engineering	4,601	[18.1]	2,897	[15.5]	(1,704)	(37.0)	5,894	[18.6]
	Building construction	20,763	[81.9]	15,856	[84.5]	(4,907)	(23.6)	25,824	[81.4]
	Total	25,365	9.2	18,754	6.5	(6,611)	(26.1)	31,719	8.1
Sum total	Civil engineering	94,592	[34.3]	101,786	[35.4]	7,194	7.6	131,261	[33.4]
	Building construction	181,252	[65.7]	185,895	[64.6]	4,643	2.6	261,419	[66.6]
	Total	275,844	100.0	287,682	100.0	11,837	4.3	392,680	100.0

(Backlog for the construction business) (Unit: Million yen, %)

Category		For the nine months ended December 31, 2024		For the nine months ended December 31, 2025		Increase/decrease		Results for the fiscal year ended March 31, 2025	
		Amount	%	Amount	%	Amount	% change	Amount	%
Domestic civil engineering	Government sector	121,994	[48.4]	88,324	[39.4]	(33,670)	(27.6)	119,882	[45.3]
	Private sector	129,992	[51.6]	135,955	[60.6]	5,963	4.6	144,744	[54.7]
	Total	251,986	45.6	224,279	36.4	(27,707)	(11.0)	264,626	47.4
Domestic building construction	Government sector	58,728	[21.2]	30,959	[8.3]	(27,769)	(47.3)	50,330	[18.7]
	Private sector	217,741	[78.8]	343,544	[91.7]	125,803	57.8	218,749	[81.3]
	Total	276,469	50.0	374,503	60.8	98,034	35.5	269,080	48.2
Domestic	Government sector	180,723	[34.2]	119,283	[19.9]	(61,439)	(34.0)	170,212	[31.9]
	Private sector	347,733	[65.8]	479,500	[80.1]	131,766	37.9	363,494	[68.1]
	Total	528,456	95.7	598,783	97.3	70,327	13.3	533,707	95.6
Overseas	Civil engineering	2,202	[9.2]	4,028	[24.0]	1,826	82.9	6,853	[28.1]
	Building construction	21,754	[90.8]	12,758	[76.0]	(8,995)	(41.4)	17,502	[71.9]
	Total	23,956	4.3	16,786	2.7	(7,169)	(29.9)	24,355	4.4
Sum total	Civil engineering	254,189	[46.0]	228,307	[37.1]	(25,881)	(10.2)	271,480	[48.6]
	Building construction	298,223	[54.0]	387,262	[62.9]	89,038	29.9	286,582	[51.4]
	Total	552,412	100.0	615,570	100.0	63,157	11.4	558,062	100.0

(Net sales for other businesses) (Unit: Million yen, %)

Category	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025	Increase/decrease		Results for the fiscal year ended March 31, 2025
	Amount	Amount	Amount	% change	Amount
Other businesses	4,231	6,920	2,689	63.6	7,245